

Te Tāwharau o Ngāti Pūkenga

Strategic Plan 2016 – 2019

OUTCOMES	2016 - 2017	2017 - 2018	2018 - 2019
<p>Te Tāwharau o Ngāti Pūkenga (TTNoP) exercises excellent governance practice</p>	<ul style="list-style-type: none"> • By 31 March 2017, the Trustees will have achieved a high standard of governance capability, measured as an improvement from diagnosis (LEAD) • By 31 August 2016 the Strategic Plan has been reviewed and approved by the trustees (LEAD) • By 31 October 2016, TToNP will have defined an appropriate/fit for purpose legal group structure to enable the strategy (LEAD) • By 31 December 2016 the Trustees will have developed an communications and engagement plan for iwi and stakeholders (LEAD) • By 1 February 2017 the existing TToNP policies will have been reviewed and approved by the Trustees (LEAD) • By 1 February 2017 TToNP will have identified any further policies required (LEAD) • By 31 March 2017, a review system will have been developed for 2017-2018 (including developing a policy review calendar), to review all policies within two years (LEAD) 	<ul style="list-style-type: none"> • By 30 June 2017, TToNP will have a fit for purpose Trust Deed (LEAD) • By 30 November 2017 a robust election process has occurred for representatives from Manaia and Maketu (LEAD) • By 31 March 2018, the Trustees will have maintained a high standard of governance capability, measured through a Trustee evaluation process. (LEAD) • By 31 March 2018 the Trustees will have identified additional funding sources for operational purposes. (LEAD) • By 30 November 2018, new Trustees will have achieved a high standard of governance capability, measured through a Trustee evaluation process.(LEAD) • By 31 March 2018 policies will have been reviewed as per the policy review system (LEAD) • By 31 March 2018 all outcomes set out in the communications and engagement plan will have been achieved for 2017-2018 (LEAD) • By 31 March 2018 TToNP will have implemented the legal group structure to enable the strategy (LEAD) 	<ul style="list-style-type: none"> • By 30 September 2018 the Trustees will have developed and approved a Five Year Strategic Plan for 2019-2024 (LEAD) • By 30 November 2018 a robust election process has occurred for representatives from Tauranga and Pakikaikutu (LEAD) • By 31 March 2019, the Trustees will have maintained a high standard of governance capability, measured through a Trustee evaluation process. (LEAD) • By 30 November 2019, new Trustees will have achieved a high standard of governance capability, measured through a Trustee evaluation process. (LEAD) • By 31 March 2019 policies will have been reviewed as per the policy review system (LEAD) • By 31 March 2019 all outcomes set out in the communications and engagement plan will have been achieved for 2018-2019 (LEAD)

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<p>Te Tāwharau o Ngāti Pūkenga manages it's assets well</p>	<ul style="list-style-type: none"> • By 15 October 2016 the Trustees will have appointed another two directors to NPI Ltd (LEAD) • By 30 October 2016, the Trustees will have developed a Treaty settlement asset management plan (LEAD) • By 28 February 2017, the trustees will have approved a full SIPO document and Investment Strategy (LEAD) • By 31 January 2017 the Trustees will have sent a Letter of Expectation for NPI for the following year (LEAD) • By 31 March 2017, the Ngāti Pūkenga iwi specific Treaty settlement assets will have been received (SUPPORT) • By 31 March 2017, NPI will have submitted the final Statement of Corporate Intent to the Trustees (SUPPORT) • By 1 April 2017 a Chief Executive will be in place (LEAD) 	<ul style="list-style-type: none"> • By 30 June 2017, Hauraki Collective and Tauranga Moana Framework negotiations will be completed. (SUPPORT) • By 31 December 2017 the Trustees will have sent a Letter of Expectation for NPI for the following year (LEAD) • By 31 March 2018 NPI will have submitted a final Statement of Corporate Intent to the Trustees (SUPPORT) • By 31 March 2018 NPI will have earned at least enough revenue to cover the operating expenses of the Te Tāwharau Group (SUPPORT) 	<ul style="list-style-type: none"> • By 31 March 2019 the goals set out in the Treaty settlement asset management plan will have been achieved (SUPPORT) • By 31 March 2019 NPI will have largely achieved the full SIPO and Investment Strategy implementation (SUPPORT) • By 31 December 2018 the Trustees will have sent a Letter of Expectation for NPI for the following year (LEAD) • By 31 March 2019 NPI will have submitted a final Statement of Corporate Intent to the Trustees (SUPPORT) • By 31 March 2019 NPI will have made significant progress in achieving the SIPO targets and investment returns of circa \$750,00 per annum by 2020 (SUPPORT)
<p>Whānau who participate actively in supporting their marae, kāinga, iwi and communities</p>	<ul style="list-style-type: none"> • By 31 March 2017 the Trustees will have distributed approved funds to Manaia for their marae rebuild upon receiving a funding request from Manaia (SUPPORT) • By 31 March 2017 the Trustees will have received and approved the funding application for the marae upgrade in Tauranga (SUPPORT) 	<ul style="list-style-type: none"> • By 31 March 2018 TTNoP Trustees will have supported Maketu to create a plan to achieve a dedicated Ngāti Pūkenga meeting place in Maketu (SUPPORT) • By 31 March 2018 TTNoP Trustees will have supported Pakikaikutu to create a plan to achieve a dedicated Ngāti Pūkenga meeting place in Pakikaikutu (SUPPORT) 	<ul style="list-style-type: none"> • By 31 March 2019 TTNoP will have continued to support Maketu in their aspirations for a dedicated Ngāti Pūkenga meeting place in Maketu (SUPPORT) • By 31 March 2019 TTNoP will have continued to support Pakikaikutu to implement the plan for a dedicated Ngāti Pūkenga meeting place in Pakikaikutu (SUPPORT) • By 31 March 2019 TTNoP will have developed options for the allocation of funds for the benefit of all iwi members (LEAD)

OUTCOMES	2016 - 2017	2017 - 2018	2018 - 2019
<p>An iwi that provides strong and enduring leadership</p>		<ul style="list-style-type: none"> • By 30 September 2017 have worked with kāinga to identify a leadership group of rangatahi (LEAD) • By 31 March 2018, TToNP will have worked with the rangatahi to scope up a leadership programme to inspire them to become leaders in our marae, kāinga, iwi and communities (SUPPORT) • By 31 March 2018 TToNP will have held an event which celebrates and brings together Ngāti Pūkenga (LEAD) 	<ul style="list-style-type: none"> • By 31 March 2019 TToNP will have ensured there is adequate capacity and resources to facilitate the ongoing roll out of the Rangatahi leadership programme (LEAD) • By 31 March 2019 TToNP will have held an event which celebrates and brings together Ngāti Pūkenga (LEAD)
<p>Sustainable Economic and Business Development in each kāinga and for Ngāti Pūkenga as a whole</p>	<ul style="list-style-type: none"> • By 31 March 2017, TToNP has commenced piloting the coaching/mentoring programme (Stage 3) and improving the validation component (Stage 2) (LEAD) • By 31 March 2017, TToNP has commenced a feasibility study to ensure that the Sustainable Economies Project (BiB) business model is financially sustainable and commercialised (LEAD) 	<ul style="list-style-type: none"> • By 31 July 2017, TToNP has completed piloting the coaching/mentoring programme (Stage 3) and improving the validation component (Stage 2) (LEAD) • By 31 July 2017, TToNP has completed the feasibility study to ensure that the Sustainable Economies Project (BiB) business model is financially sustainable and commercialised (LEAD) • By 31 July 2017, TToNP is able to operate BiB without relying on external consultants (LEAD) • By 31 December 2017, TToNP will have strategic relationships with government and non-government groups to support business development, enterprise, innovation and entrepreneurship within Ngāti Pūkenga (INFLUENCE) 	<ul style="list-style-type: none"> • By 31 March 2019, TToNP will have commercialised BiB so that it operates in a financially sustainable manner (LEAD) • By 31 March 2019 TToNP will have established a working group to scope BiB's internationalisation (LEAD) • By 30 September 2019, TToNP will have ensured there is adequate capacity and resources to facilitate strategic relationships with government and non-government groups to support business development, enterprise, innovation and entrepreneurship within Ngāti Pūkenga (LEAD) • By 31 March 2019, TToNP will have established a Pūkenga Global Inc brand (LEAD)

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<p>A strong and positive profile for Ngāti Pūkenga locally, nationally and internationally</p>	<ul style="list-style-type: none"> By 31 March 2017, TTNOP will have supported the establishment of functioning entities in Maketu and Pakikaikutu (SUPPORT) 	<ul style="list-style-type: none"> By 30 September 2017, TToNP will have developed a calendar of whanaungatanga events for Ngāti Pūkenga. By 30 September 2017, TToNP will have completed the brand of 'Kotahitanga' for Te Tāwharau o Ngāti Pūkenga - (including fun and engaging for rangatahi) (LEAD) By 31 March 2018, TTNOP will have continued to support the entities in Maketu and Pakikaikutu as required (SUPPORT) 	<ul style="list-style-type: none"> By 30 September 2018, TToNP will have scoped out and prioritised opportunities for national exposure for Ngāti Pūkenga (LEAD) By 31 March 2019, TToNP will have scoped out and prioritised opportunities for international exposure for Ngāti Pūkenga (LEAD)